HUNGER DURING A PANDEMIC

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WAYS TO HELP BUILD A WORLD WITHOUT POVERTY

Thanks to supporters like you, Oxfam America has been fighting the root causes of poverty for nearly 50 years. You’ve helped us make a huge difference in people’s lives—in the US and all over the world. But we can’t stop now—not while many millions of people are still living in poverty. HERE’S HOW TO HELP.

DONATE
To support Oxfam’s work globally via credit card or to learn more about a specific program, call (800) 776-9326 or donate online at oxfamamerica.org. To donate by mail, checks should be made payable to “Oxfam America” and sent to our headquarters at:

Oxfam America
ATTN: Donor Services
226 Causeway Street
5th Floor
Boston, MA 02114-2206

GIVE STOCKS, BONDS, OR MUTUAL FUNDS
Stocks and publicly traded securities offer numerous tax advantages. To transfer securities to Oxfam, contact Sarah Deutsch at (800) 776-9326, x2583.

DIRECT A GRANT FROM A DONOR-ADVISED FUND
If you have a donor-advised fund, recommend a grant to Oxfam. To expand your impact all year, set up a recurring, automatic quarterly grant.

MAKE A BEQUEST
Leave a gift to Oxfam in your will, living trust, retirement plan, or life insurance, or give by another means. Here is suggested bequest language: “I give and bequeath to Oxfam America Inc., Tax ID # 23-7069110, [insert written amount, percentage of estate or description of property] for its general charitable purposes.”

EMPLOYER-MATCHED GIVING
One of the easiest ways to increase your gift to Oxfam America is through your employer’s matching gift program. If your company doesn’t currently match employee donations, you might suggest it consider doing so. If it does, obtain a matching gift form from your human resources office and review the guidelines to ensure Oxfam America is eligible to receive matching gifts.

Complete the donor section of the form and submit it, along with your check or credit card authorization, to the address at left, under “Donate,” or fax to (617) 371-2746.

Our team will verify receipt and return the form to your company for matching funds. For more information, please email donorinfo@oxfamamerica.org or call (800) 776-9326.

QUALIFIED CHARITABLE DISTRIBUTION FROM YOUR IRA
If you would like to make an impact now and are 70½ years old or older, you can give up to $100,000 from your IRA directly to a qualified charity such as Oxfam without having to pay income taxes on the money.

ESTABLISH A CHARITABLE GIFT ANNUITY (CGA)
There is a way you can support Oxfam and feel confident you have dependable income in your retirement years through a CGA. This tax-advantaged life-income gift provides you with a favorable rate of return based on your age. For a personal no-obligation calculation, contact Tim Rogers at legacy@oxfamamerica.org or call (800) 776-9326, x2723. Tim will also be happy to provide information on the above IRA, donor-advised fund, and bequest opportunities.
DEAR FRIENDS,

The COVID-19 pandemic has made this an extraordinary year. Since March, Oxfam has been helping vulnerable people in more than 60 countries with clean water, soap, cash, and food, and we’ve been supporting small farmers and others burdened by coronavirus-related movement restrictions, loss of jobs, and lack of food with livelihood assistance. This issue of CloseUp features two articles detailing our global response to this global crisis and how we are helping people in areas already affected by conflict and climate change.

We have also advocated for governments to help people most directly affected by hunger and disease, both globally and here in the US. With our partners, Oxfam has campaigned for better working conditions and benefits for US workers in supermarkets and poultry processing plants, and we have helped our partners distribute cash and food to immigrants and others not able to access government assistance in this difficult time. We are also campaigning for an affordable vaccine for the virus, joining a global network advocating for access for the most vulnerable.

Perhaps most extraordinary of all this year has been your support. At a time of such tremendous national and global uncertainty, you have been there for the people we serve. You helped us cover the additional programmatic burden of the COVID-19 pandemic and enabled us to meet our fundraising goal. We are now in our end-of-year fundraising push and hope your support will continue as we raise the resources we’ll need for 2021, whatever extraordinary challenges the new year may bring.

Thank you for the support you provide to our mission.

Sincerely,

Abby Maxman
President & CEO, Oxfam America

2020 MATCHING GIFT CHALLENGE: DOUBLE THE IMPACT OF YOUR GIFT 🎁

We launched our 2020 matching gift challenge with the goal of raising $500,000 to tackle the root causes of poverty and create a future that is fair for everyone. This fund was established through an especially generous group of Oxfam supporters. To double the impact of your gift up to the fund’s $500,000 limit, please visit oxf.am/closeup-match. The fundraising deadline is Dec. 31, 2020.

COVER IMAGE: Hafeza* cleans her hands at the door of her tent during a COVID-19 outbreak in a refugee camp in Cox’s Bazar, Bangladesh. Photo: Fabeha Monir/Oxfam

*Name changed to protect identity.
BEST STATES TO WORK DURING COVID-19

Every year, Oxfam’s Best States to Work Index has compared state labor laws and protections for workers across the country, calling attention to which states are doing well and which are falling short. This year, we adapted the index to address how COVID-19 has impacted workers.

We found that while some states, such as Washington and New Jersey, have adopted proactive measures to support workers, every state has room to improve its policies around worker protections by providing resources such as protective gear; health care; and unemployment supports, including paid sick leave. The index’s findings were covered by several media outlets, including Today.com, and retweeted by Washington Governor Jay Inslee and New Jersey Governor Phil Murphy.

DIGNITY FOR ALL

Oxfam demanded Dignity for All throughout the 2020 election season, encouraging supporters to vote and remind their family and friends to vote. We worked with partners such as When We All Vote to ensure everyone had a voting plan and access to the information needed to vote during this pandemic. With a coalition of partners, including Common Cause and Public Citizen, Oxfam advocated for voter protection and access to mail-in voting, and encouraged supporters to vote early, if possible, to guarantee safe voting. We’ll continue to fight to ensure that the US lives up to its ideals, wherever we go from here.

BEIRUT BLAST RECOVERY

A massive blast in the port of Beirut this summer killed more than 180 people, injured thousands, and damaged about 40,000 buildings, with 3,000 residential structures seriously damaged. Before the blast, many families in Lebanon were already struggling through an economic crisis—an estimated 50 percent of the population was living under the poverty line, and the lira’s value had dropped by 80 percent. Thanks to our generous supporters, we raised more than $300,000 to help the people of Beirut recover and rebuild their homes.

HORROR STORYTELLING

In August, Oxfam and its partners hosted Horror Storytelling as Activism?, a webinar tied to a free screening of Jayro Bustamante’s political horror film La Llorona. The film reimagines the classic fable of a grieving indigenous woman seeking revenge for the deaths of her children as a metaphor of Guatemala’s civil war, which left hundreds of thousands dead, missing, and displaced. More than 450 people joined the webinar and panel discussion featuring Bustamante, Nobel Peace Prize-winner Rigoberta Menchú Tum, and Guatemalan Congresswoman Lucrecia Hernández Mack. Our partners were the Ford Foundation, Latinx House, and Shudder.
WHO CARES DURING COVID-19?

Oxfam launched the global campaign #HowICare in June to call attention to disparities in care work in the context of COVID-19. The care workload continues to fall disproportionately on women—particularly those from ethnic and racial minority groups, those living in poverty, and those in communities without access to basic infrastructure.

With our US partner Promundo, a global leader in engaging men and boys in promoting gender equality, we drew attention to these inequalities, encouraged public dialogue, and called for policy action to support caregivers. We also published a research report, *Caring Under COVID-19*, met with key legislators, and developed strategies for raising awareness about unpaid care and domestic work.

THE RIGHT TO ASYLUM

Oxfam joined a class-action lawsuit in August with the American Civil Liberties Union (ACLU) and the Texas Civil Rights Project to challenge the Trump administration’s use of the COVID-19 pandemic to suspend the legal safeguards Congress created for migrant children who are apprehended without their parents or legal guardians. This marked the fourth case we have filed with the ACLU and Texas Civil Rights Project against the Trump administration’s attempt to expel unaccompanied children.

WE SEE A FUTURE IN WHICH NO ONE LIVES IN POVERTY.

We can get there by taking an integrated approach, working together to combat poverty on all levels.
Despite several years of dry weather, Muhubo Mohamed Hassen and her family were surviving in the arid Somali region of Ethiopia through a combination of growing sorghum, raising cows and sheep, and trading milk. But then swarms of locusts destroyed their crop, and the COVID-19 pandemic hit the area.

"Now there is no market for the animals and crops these days," Hassen says. "We used to collect milk from the rural areas and sell in the towns and villages, but now we can’t go there as people fear coronavirus." Unable to look for any other work as farm laborers, Hassen’s family of nine faces a difficult future. "This is going to be the hardest time in our lives," she says.

Hassen and her family are not the only ones facing difficult times right now. COVID-19 has hit poor communities severely. Those living in poverty—many in conflict zones—are the most vulnerable. Farmers and workers, many who can’t eat without a daily wage, have fallen immediately into crisis as lockdowns prevent the movement of goods and shut down markets.

In 2019, UN agencies estimated that 821 million people were food insecure—short on food and going to bed hungry. About 149 million of them were at a "crisis level" of hunger, meaning that they suffer from serious malnutrition. This year, the World Food Programme predicts this number will increase by more than 80 percent to 270 million.

People living in areas affected by conflict are facing the most serious levels of hunger, in some cases verging on famine. South Sudan, Yemen, the Democratic Republic of Congo, and areas along the borders of Burkina Faso, Mali, and Niger in the Sahel region of West Africa are among the most vulnerable, according to the Famine Early Warning System Network. In these countries Oxfam is providing assistance to people affected by fighting as well as by the pandemic, in the form of clean water, soap, and the promotion of good hygiene to avoid disease, and in some cases emergency food or cash (where there are functioning markets) to help people buy food and meet other important needs.

Ultimately, helping farmers is crucial to fighting hunger. Hassen and her family are among 11,000 farmers receiving seeds, tools, and cash—$100 over two months—from Oxfam to help them plant crops and survive the lean growing season. It is part of Oxfam’s global effort to assist 14 million people affected by the COVID-19 pandemic in 60 countries. With help from our supporters, we intend to prevent as many people as we can from falling into poverty. Aid designed to help farmers grow food, and assist others to buy it, will help people weather the coronavirus crisis.

**A CLOSER LOOK**

Meet five people pushed to extremes by hunger—and how they’re pushing back: oxf.am/closeup-fivepeople.
**KEY ELEMENTS IN OXFAM’S FIGHT AGAINST HUNGER**

**Working with women:** Despite making up about half the agricultural workforce in developing countries, women farmers face discrimination in land rights, wages, access to finance, and training. Women are more likely to suffer food insecurity than men, and they are most vulnerable in emergencies. Oxfam and our partners support initiatives designed to help women farmers get access to the same resources as men, helping them produce more food and defend their rights to land and other key resources they need to feed their families. When identifying recipients for emergency aid, we prioritize vulnerable women-headed households.

**Local partners:** Oxfam prioritizes working with local and national partners because they can respond faster in emergencies and are better informed about needs and best ways to help people. These factors are more important than ever in the time of COVID-19, when moving people and aid any distance has proven to be time-consuming or even impossible. Helping our partners find the resources they need to do their work is critical.

**Global advocacy:** Oxfam and our partners are calling on governments to fully fund the UN’s humanitarian appeal and to support better and more sustainable ways of producing the food the world needs. Governments and the UN must also promote women’s participation and leadership in decisions concerning agriculture. For example, we’re supporting an initiative in West Africa that encourages members of parliament across the region to enact better policies to help women farmers.

Oxfam is also urging governments to cancel the debt of poor countries to free up resources that can help people struggling to survive the pandemic. Governments also must support the UN’s call for a global cease-fire, as well as tackle the climate crisis, which is having a direct impact on the world’s ability to produce food.

MUHUBO MOHAMED HASSEN, WHO GROWS CROPS AND RAISES LIVESTOCK IN THE SOMALI REGION IN ETHIOPIA, SAYS THE COVID-19 PANDEMIC WILL MAKE THIS YEAR “THE HARDEST TIME IN OUR LIVES.”
OXFAM’S GLOBAL RESPONSE TO COVID-19 AND HUNGER

Below are a few examples of how Oxfam is working with local partners to respond to the threat of hunger from the COVID-19 pandemic.

UNITED STATES

Distributed cash and food baskets to vulnerable communities, including laid-off workers in multiple states, reaching thousands, and cash and food to families in Puerto Rico affected by the pandemic, as well as by previous hurricanes and earthquakes.

CENTRAL AMERICA

GUATEMALA: Distributed cash and food in the worst-hit areas, as well as seeds and irrigation materials to help families grow more corn and beans.

NICARAGUA: Provided food assistance to vulnerable families in indigenous communities, and to people active in the protection of the environment and human rights in rural and indigenous areas.

HONDURAS: Distributed cash to 2,849 people in 638 families in 26 communities in Lempira, and to 679 drought-affected families in Lempira, Choluteca, and Valle.

SOUTH AMERICA

COLOMBIA: Provided food assistance to migrants and communities hosting migrants, meals for migrant families in hotels, and other food assistance to women-headed migrant families.

WEST AFRICA

CHAD: Twenty-one partner groups provided food and livelihood assistance to 400,000 people.

SENEGAL: Distributed cash to 2,881 households and enriched flour to 1,281 families with children.

GHANA: 11 local partners distributed food to 5,000 vulnerable households, including women-headed families, people with disabilities, and informal workers.

MALI: Distributed cash to 1,400 vulnerable households in Gao and Segou, with additional cash assistance planned for 646 households near the capital, Bamako.

HORN/EAST AFRICA

SOUTH SUDAN: Provided cash and assistance for farmers as more than four million people are displaced by ongoing conflict.

ETHIOPIA AND SOMALIA: Helped farmers affected by drought and floods as well as conflict with seeds and tools, cash, and assistance with livestock vaccinations. In Ethiopia, 132 families (68 headed by women) will receive wheat flour, rice, cooking oil, lentils, sugar, and iodized salt.

KENYA: Distributed cash to 20,000 families near Nairobi—three payments of $53 to $72 over three months.

YEMEN
Provided water, hygiene support, cash, and cash grants for small businesses in response to hunger brought to half the population by widespread war.

CENTRAL AFRICA
CENTRAL AFRICAN REPUBLIC: Helped people displaced by conflict to grow small vegetable gardens for food and to sell. Also assisted over 54,000 people with food, seeds, tools, and training, as well as soap and cloth masks.

DEMOCRATIC REPUBLIC OF CONGO: Distributed cash, seeds, and tools to families in eastern Congo near Kabalo: 1,000 people in 13 villages have received cash; 1,000 received maize and ground-nut seeds and tools; 100 received seeds and training for vegetable gardening.

SOUTHERN AFRICA
SOUTH AFRICA: Supported 17 community kitchens with food packs in the Western Cape, and facilitated distribution of food packages in rural and urban communities in Gauteng, Limpopo, and the Eastern Cape.

MIDDLE EAST/ NORTH AFRICA
SYRIA: Provided assistance to farming families near Damascus that includes seeds/seedlings and chickens.

OCCUPIED PALESTINIAN TERRITORY/ISRAEL: Helped farmers and food-related businesses in Gaza and the West Bank with protective equipment they need to get back to work processing and packing food, and raising livestock; distributed food vouchers for six months that help 480 vulnerable families in Gaza get fresh chicken, fruits, and vegetables; distributed food to 5,100 households in northern and southern parts of Gaza.

LEBANON: Distributed three rounds of cash assistance to 74 households with people who have lost jobs due to the pandemic.

IRAQ: Provided cash and food to people in several areas of Iraq, along with business training for entrepreneurs; hired workers for reconstruction projects.

ALGERIA: Provided fresh produce for 133,675 Sahrawi refugees in camps.

ASIA
INDIA: Provided food aid to migrant workers stranded by movement restrictions: hot meals to 2,500 people, dry food for 982, and 52,000 packets of ready-to-eat meals to migrant laborers and other workers and homeless people. Provided 204 families with cash ($68 per household).

CHINA: Distributed 3,640 packs of food for elderly and people with special needs on mainland. In Hong Kong, provided four meal kits a week to 600 low-income families for two years.

AFGHANISTAN: Since January 2020, helped 200,338 people with cash, food, and agricultural materials such as seeds and fertilizers.

BANGLADESH: With our partner SK Foundation helped communities establish food banks to support vulnerable families, part of an effort to assist 53,000 people to access food and cash.
PAT HACKBARTH and Oxfam go back nearly 40 years. “When you have a relationship with an organization for so many years, you get to think of it as part of your family,” she says.

Over these years, Hackbarth says she’s witnessed a lot of change at Oxfam. She recalls being drawn to the organization in its early days when we were focused on smaller-scale projects in villages and farming communities. From the beginning, Hackbarth saw that her steady gift was contributing to real impact.

“It was possible for people whose lives are comfortable to make life better for people who live perpetually on the edge,” she says.

As Oxfam grew and our work became more focused on transforming unjust systems and structures, Hackbarth’s commitment deepened. In the face of COVID-19, she says it’s more important than ever to support people who are struggling against the worst impacts of the pandemic.

“It seems to me that there are such enormous problems in the world right now, and the problems that we have right now are so universal, they encompass the globe,” she says. “If there was ever a time to help out, and not just in your own neighborhood, it’s now.”

As a monthly donor, I can’t fund a project by myself, but what I can donate makes a significant difference when combined with what others are donating.

BE OUR PARTNERS: WE’RE IN THIS TOGETHER

As the COVID-19 crisis continues to intensify, communities around the world are struggling to cope. Now, more than ever, your monthly gift can help us respond to the needs of those who need assistance the most without cutting our ongoing support to people working to overcome poverty.

For as little as $15 a month, you can join our community of Oxfam Partners and help create lasting change.

Use the enclosed envelope, make your gift at oxf.am/closeup-partners, or call (800) 776-9326.
ASH KOSIEWICZ REPORTS ON HOW YOUR SUPPORT HELPED OXFAM’S LOCAL PARTNERS SLOW THE SPREAD OF THE DISEASE, SECURE THE RIGHTS OF THE VULNERABLE, AND ADVOCATE FOR CHANGE DURING THE WORST HEALTH AND ECONOMIC CRISIS IN A CENTURY.
When COVID-19 was declared a global pandemic and spread swiftly in the US and around the globe, we quickly saw how it would harshly exploit an unequal world—and in fact deepen disparities around poverty, gender, race, and wealth. In March, Oxfam began mobilizing a global response that put our more than 400 local partners at its center—reaching more than four million people in more than 60 countries over the first five months of the crisis.

Guided by our decades of experience in water, sanitation, and hygiene promotion—and applying what we learned from our rapid responses to the Ebola outbreak in West Africa, cholera outbreaks in Yemen and South Sudan, and the Zika outbreak in the Americas—we distributed personal hygiene kits in 35 countries, built hand-washing stations in 45 countries, and made improving water quantity and quality a priority to stop the spread of COVID-19.

As the threat of COVID-19 increased in Kenya, for example, we began working with the Sheepcare Community Center and Nairobi’s water utility company to help tens of thousands of people living in informal settlements. The goal: access to water free of charge through existing “water ATMs”—distribution points where residents fill a container and pay for the water electronically. Oxfam was the first organization to respond in the settlements inside a country where 80 percent of the population works in the informal economy.

“Local partners are at the center of our humanitarian work in every way,” said Irene Gai, Oxfam water and sanitation strategist in Kenya. “They have strong relationships with local leaders, and they understand community dynamics, which means they have an essential role to play in developing programs that will work.”

Also in Nairobi, Oxfam partner Mukuri Youth Initiative helped people access electronic vouchers to buy soap from struggling local shops—an innovative, market-based solution to the unfolding crisis. The initiative also painted murals with public health messages and worked with musicians to create a rap song and video about COVID-19 prevention that reached 600,000 listeners through community radio.
The spread and impact of the coronavirus also threatens to trigger an unprecedented global hunger crisis. Indeed, a report we published in July found that 12,000 people could die every day from hunger linked to the disease by end of the year—the “final straw” for millions of food producers and workers marginalized by conflict, climate change, and a broken food system. And as more people stayed home without formal employment, the UN warned of another kind of fallout that would disproportionately affect women: a potential one-third reduction in progress toward ending gender-based violence, including intra-household abuse.

In response, Oxfam’s partnerships with women’s rights and feminist organizations helped confront these intersecting realities to save lives and provide care and comfort. We provided food and cash assistance as well as social protection services to people in 26 countries; our assistance included food baskets, psychological support for migrants and their host communities, and COVID-19 protection and personal hygiene kits.

In Colombia, Oxfam partner and feminist organization Fundación Mujer y Futuro focused on how women and young girls at the Venezuelan-Colombian border were affected by the COVID-19 lockdown. Documenting rising gender-based violence and a lack of access to food, shelter, and employment opportunities among Venezuelan migrants, the organization responded by supporting 19,000 Colombian and Venezuelan women and their families with hygiene kits, food baskets, welcome spaces for migrants, and trainings on human rights and protection strategies for women.

“This process of knowledge sharing with Oxfam around humanitarian response has helped us today become a leading organization in the humanitarian field with a focus on gender in the country,” said Johanna Durán, director of Fundación Mujer y Futuro.

Local partners are at the center of our humanitarian work in every way. They have strong relationships with local leaders, and they understand community dynamics, which means they have an essential role to play in developing programs that will work.

—IRENE GAI, OXFAM WATER AND SANITATION STRATEGIST IN KENYA
REBUILDING OUR ECONOMIES AND SOCIETIES

The truths about our inequality crisis have been laid bare: The disproportionate burden of parenting and care expected of women and mothers. Countries like Ghana spending 11 times more on debt repayments than on public health expenditures. Essential workers in grocery stores and poultry plants in the US having to demand from their corporate employers the right to a safe workplace.

Now, the foundations of our economy and society are being rebuilt—and Oxfam is calling for an irreversible shift toward a sustainable, more equal, and humane economy. An economy in which governments and corporations work for all of us—not only the fortunate few.

In May, Oxfam joined more than 1,600 networks, organizations, and individuals from more than 100 countries calling for a feminist recovery to the COVID-19 crisis. Prioritizing the needs of the most vulnerable including refugees and indigenous peoples, we called on governments and multilateral institutions to invest billions in economic stimulus, cancel all external debt payments for poor countries due to be made this year, and make all COVID-19 vaccines and treatments a global public good—free and accessible to all.

In the US, today’s struggles on the front lines of the COVID-19 crisis—advocating for safe working conditions and defending the undocumented—echo generations of calls for worker justice and equality. Across the country, Oxfam supported workers in the hospitality and poultry industry who were ineligible for unemployment and shut out of federal emergency relief. This support included cash assistance, rent support, financial assistance for legal aid, and educational outreach and advocacy.

Oxfam has also been working with coalitions to advocate for undocumented workers, the majority of whom are not eligible for federal relief. In Washington state, where Oxfam campaigned for funding for undocumented workers alongside the Washington Immigrant Solidarity Network, the coalition was instrumental in pushing Governor Jay Inslee to create a $40 million relief fund for undocumented workers who lost their incomes due to the pandemic.

None of this work would be possible without your generous support. Thank you for giving your time and talents, and for raising your voices for others.

A CLOSER LOOK

For more on Oxfam’s global response to COVID-19, see: oxf.am/closeup-covid19.
Learn with us

Since March, Oxfam has been collaborating with partners, experts, and activists to produce a series of online conversations exploring the impacts of COVID-19 and how we can organize for a just and equitable response and recovery. These live, virtual events bring together our supporters and Oxfam staff and partners working in over 60 countries to help curb the spread of the disease.

As the coronavirus and ongoing global protests expose deep-rooted systems of inequality, we have examined topics including “Local Leadership and Decolonizing Recovery,” and “COVID-19’s Disproportionate Impact on Black Communities in the Deep South.” We invite you to come along on this learning journey, ask difficult questions, and take action with Oxfam. See how your generous support is making a critical difference!

You can register for upcoming events and watch recordings of earlier conversations at oxf.am/COVIDevents.

COOK with us

Oxfam hosted a webinar November 9 on music, food, and activism featuring Darin and Greg Bresnitz, co-hosts of the weekly podcast Snacky Tunes. The duo recently released Snacky Tunes: Music Is the Main Ingredient, Chefs and Their Music, a book that explores the relationship between food and music and how they connect people.

The Snacky Tunes book features recipes, playlists, and personal stories from 86 well-known personalities, such as Dominque Ansel and Asma Khan. During the holiday season, Oxfam supporters can take advantage of a special offer—use the promo code SNACKY20 to receive 20 percent off the book. oxf.am/closeup-snacky

LISTEN with us

Get inspired by this Spotify playlist of social justice songs curated by Oxfam America staff: oxf.am/closeup-songs

STREAM with us

Catch Season 3 of Oxfam International’s podcast—Equals: The Inequality Podcast—which launched this fall. Since the podcast’s debut in September 2019, guests have included activists, politicians, and thinkers such as US Representative Ilhan Omar, Abigail Disney, and Anand Giridharadas. oxf.am/closeup-equals
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